



Hospital Review



Hospital Profile

Hospital Name: Variety Children's Hospital d/b/a Nicklaus Children's Hospital **License Number:** 4067
Address: 3100 SW 62nd Ave, Miami, FL 33155
Ownership Type: Proprietary Not-for-Profit Local Government Owned
Prepared by: _____, pursuant to Executive Order 15-99

Hospital Website: www.mch.org
Charge Master Website: _____
Initial Licensure Date: _____
Number of Hospital Facilities: _____

Total Licensed Beds:			
Acute Care	224	Child Substance Abuse	0
Adult Psychiatric	0	Comprehensive Medical Rehabilitation	0
Adult Substance Abuse	0	Neonatal Intensive Care - Level II	14
Child Psychiatric	22	Neonatal Intensive Care - Level III	37

	2006	2007	2008	2009	2010	2011	2012	2013	2014
Financial Data:									
Total Margin	26,020,682	36,602,565	(71,962,887)	94,904,549	28,881,719	7,339,935	55,961,345	91,515,770	37,289,602
Total Margin Percent	7.58%	9.80%	-19.38%	23.00%	6.58%	1.53%	11.08%	16.62%	6.24%
Total Deductions based on Medicaid Rates									
Total Deductions for Bad Debt	11,964,201	11,728,728	10,360,223	9,618,075	9,654,375	7,022,677	9,659,424	12,707,280	18,536,841
Total Deductions for Charity Care	7,529,303	11,556,170	7,980,740	7,232,337	7,323,388	7,165,459	8,641,240	2,327,847	1,193,660
Total Deductions for Medicare			5,086,000		6,019,000	11,652,000	17,620,000	13,503,000	9,762,000
Total Deductions for Medicaid			382,149,000		538,807,000	662,774,000	862,900,000	914,441,000	636,103,000
Total Deductions for Commercial Insurance			148,381,000		182,555,000	211,412,000	194,508,000	182,800,000	132,576,000
Local Tax Revenue									
Taxes Paid									
Licensing Fees	10,233	7,639	5,247	19,645	54,288	41,299	29,889	17,392	7,348
Intergovernmental Transfers				7,507,000	6,634,000	5,017,000	4,494,000	4,503,000	4,582,000
Total Low Income Pool (LIP) Funding Received				N/A	N/A	N/A	48,143,556	51,998,809	51,452,437
Foundation Contributions	4,607,000	5,647,000	6,052,000	7,049,000	6,903,000	8,652,000	8,974,000	13,428,000	14,592,000
Market Value of Foundation									
Marketing/Advertising Expenses	1,775,471	1,602,295	1,652,906	1,919,143	1,841,721	3,955,091	3,095,022	4,560,403	4,519,325
Average cost per patient per day	4,943	4,946	5,332	6,039	6,297	6,436	6,928	7,767	8,605
Average cost per patient per admission	27,628	27,647	29,098	31,562	32,880	35,789	39,359	43,509	47,656
Operating margin for next patient served									
Number of patients referred to collections									
Number of lawsuits against patients									
Medicaid Managed Care Contracts:									
Number of plans contracted with for inpatient and outpatient services									
Number of enrollees in the plans									
Number of speciality plans									
Average volume-weighted inpatient rate for standard plans (as % of Medicaid fee)									
Average volume-weighted inpatient rate for speciality plans (as % of Medicaid fee)									
Average volume-weighted outpatient rate standard plans (as % of Medicaid fee)									

Average volume-weighted outpatient rate speciality plans (as % of Medicaid fee)									
Employees									
Number of Full Time Employees	2,177	2,265	2,322	2,485	2,789	3,040	3,145	3,186	3,235
Total Personnel Expense									
<i>Executive and Management Salaries</i>	3,820,645	4,562,083	5,482,785	5,125,832	6,228,294	6,142,117	6,043,318	6,015,027	6,202,891
<i>Administrative Salaries/Expense</i>								42,367,616	49,386,210
<i>Governmental Affairs/Lobbyist salaries (including legal counsel)</i>	177,313	284,275	351,481	389,827	366,370	568,273	716,737	757,157	736,357
<i>Other salaries and benefits expense</i>				169,101,548	187,474,564	205,862,574	214,311,577	176,863,849	184,426,316
Part Time/Seasonal Employees	778	723	678	630	585	637	673	782	813
<i>Governmental Affairs/Lobbyist salaries (including legal counsel)</i>									
Value of Salary and Benefits for Highest Paid Employee									
Executive Compensation Packages Values for Five Highest Employees									
Number of Volunteer Hours									
	2006	2007	2008	2009	2010	2011	2012	2013	2014
Hospital Services									
Total Number of In-Patient Admissions	12,346	12,346	12,066	12,403	12,394	12,172	11,550	11,272	10,899
Ten Most Common In-Patient Conditions and Procedures									
<i>Ten Leading Discharge Diagnoses (with Charges and Average Payment Received)</i>									
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8									
9									
10									
<i>Ten Leading Primary Procedures and Prices (with Charges and Average Payment Received)</i>									
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2									
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8									
9									
10									
	2006	2007	2008	2009	2010	2011	2012	2013	2014
Total Number of Out-Patient Visits	153,696	182,037	198,698	245,376	284,370	302,699	285,878	344,080	381,227
Ten Most Common Out-Patient Conditions and Procedures									
<i>Ten Leading Discharge Diagnoses and Prices (with Charges and Average Payment Received)</i>									
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10									
<i>Ten Leading Primary (Out-Patient) Procedures and Prices (with Charges and Average Payment Received)</i>									
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	7									
	8									
	9									
	10									
		2006	2007	2008	2009	2010	2011	2012	2013	2014
Total Number of Emergency Department Visits		81,158	78,397	75,846	86,913	85,439	89,721	91,901	89,858	91,465
<i>Ten Leading Diagnoses on Admission and Prices (with Charges and Average Payment Received)</i>										
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10										
<i>Ten Leading Primary Procedures and Prices (with Charges and Average Payment Received)</i>										
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10										
		2006	2007	2008	2009	2010	2011	2012	2013	2014
Total Number of Observation Visits		2,393	2,317	2,329	2,596	2,946	3,651	3,626	4,090	4,210
Rate of In-Patient Readmissions										
Rate of In-Patient Complications										
Rate of Adverse Incidents (AHRQ Mortality Rating and Infection Reporting)										
Hospital Consumer Assessment of Healthcare Providers and Systems Survey (HCAHPS) Star Ratings										
<i>Communication with Nurses</i>										
<i>Communication with Doctors</i>										
<i>Responsiveness of Hospital Staff</i>										
<i>Pain Management</i>										
<i>Communication about Medicines</i>										
<i>Discharge Information</i>										
<i>Care Transition</i>										
<i>Cleanliness of Hospital Environment</i>										
<i>Quietness of Hospital Environment</i>										
<i>Overall Hospital Rating</i>										
<i>Recommend the Hospital</i>										
<i>Summary Star Rating</i>										
Casemix										