



# Hospital Review



## Hospital Profile

**Hospital Name:** Northshore Medical Center/Florida Medical Center **License Number:** 4133  
**Address:** 1100 NW 95th St, Miami, FL 33150  
**Ownership Type:**  Proprietary  Not-for-Profit  Local Government Owned  
**Prepared by:** Kimberly Elyanow, CFO, pursuant to Executive Order 15-99

**Hospital Website:** [www.northshoremedical.com](http://www.northshoremedical.com), [www.fmc-campus.com](http://www.fmc-campus.com)  
**Charge Master Website:** N/A Hospitals don't have chargemaster websites  
**Initial Licensure Date:** AHCA  
**Number of Hospital Facilities:** 2

Total Licensed Beds:	
Acute Care	684
Adult Psychiatric	114
Adult Substance Abuse	
Child Psychiatric	
Child Substance Abuse	
Comprehensive Medical Rehabilitation	
Neonatal Intensive Care - Level II	8
Neonatal Intensive Care - Level III	10

	2006	2007	2008	2009	2010	2011	2012	2013
<b>Financial Data:</b>								
Total Margin	AHCA FHURS C-2 line25							
Total Margin Percent	Definition/instructions requested to ensure uniform reporting							
Total Deductions from Gross Revenue								
Total Deductions for Bad Debt	AHCA FHURS C-3a line 1 column 6							
Total Deductions for Charity Care	AHCA FHURS C-3a line 3 and 4 column 6							
Total Deductions for Medicare	AHCA FHURS C-3a line 5 column 6 and line 10, column 6 (Medicare HMO)							
Total Deductions for Medicaid	AHCA FHURS C-3a line 6 column 6 and line 11, column 6 (Medicaid HMO)							
Total Deductions for Commercial Insurance	AHCA FHURS C-3a line 12, 13 & 14 column 6							
Local Tax Revenue	AHCA FHURS C-4 line 32							
Taxes	AHCA FHURS C-6 line 34, line 34a, C-2 line 18, X-1 line 2							
Licensing Fees	AHCA FHURS C-6 line 34							
Intergovernmental Transfers	AHCA Intergovernmental Transfers Letters of Agreement							
Total Low Income Pool (LIP) Funding Received	AHCA FMMIS data							
Foundation Contributions	Definition/instructions requested to ensure uniform reporting							

Marketing/Advertising Expenses	AHCA FHURS C-6 line 21, "hospital administration"								
Average cost per patient per day	AHCA FHURS report (Note: AHCA uses "per adjusted patient day")								
Average cost per patient per admission	AHCA FHURS report (Note: AHCA uses "per adjusted admission")								
Operating margin for next patient served	Definition/instructions requested to ensure uniform reporting								
Number of patients referred to collections	Definition/instructions requested to ensure uniform reporting								
Number of lawsuits from patients referred to collections	Definition/instructions requested to ensure uniform reporting								
<b>Medicaid Managed Care Contracts:</b>									
Number of plans contracted with for inpatient and outpatient services	Definition/instructions requested to ensure uniform reporting								
Number of enrollees in the plans	Weekly Managed Care Plan Report (Provider Network File)								
Number of speciality plans	Weekly Managed Care Plan Report (Provider Network File)								
Average volume-weighted inpatient rate for standard plans (as % of Medicaid fee)	No response provided--contract confidentiality clause								
Average volume-weighted inpatient rate for speciality plans (as % of Medicaid fee)	No response provided--contract confidentiality clause								
Average volume-weighted outpatient rate standard plans (as % of Medicaid fee)	No response provided--contract confidentiality clause								
Average volume-weighted outpatient rate speciality plans (as % of Medicaid fee)	No response provided--contract confidentiality clause								
<b>Employees</b>									
Number of Full Time Employees	AHCA FHURS C-6, line 41 column 4								
Total Personnel Expense	AHCA FHURS C-6, line 41 column 1 and X-1 line 12								
<i>Executive and Management Salaries</i>	AHCA FHURS C-6 line 21, column 1								
<i>Administrative Salaries/Expense</i>	AHCA FHURS C-6 line 21, column 1								
<i>Governmental Affairs/Lobbyist salaries (including legal counsel)</i>	AHCA FHURS C-6 line 21, column 1								
<i>Other salaries and benefits expense</i>	AHCA FHURS C-6 line 41 column 1 minus line 21 column 1								
<b>Part Time/Seasonal Employees</b>									
<i>Governmental Affairs/Lobbyist salaries (including legal counsel)</i>	AHCA FHURS C-6 line 21, column 1								
Highest salary	Definition/instructions requested to ensure uniform reporting								
Executive Compensation Packages (total expense)	Definition/instructions requested to ensure uniform reporting								
Number of Volunteer Hours	Definition/instructions requested to ensure uniform reporting								
		2006	2007	2008	2009	2010	2011	2012	2013
<b>Hospital Services</b>									
Total Number of In-Patient Admissions	AHCA data as required by FAC 59E-7 or AHCA FHURS B-1 lines 34 and 43								
<b>Ten Most Common In-Patient Conditions and Procedures</b>									
<i>Ten Leading Discharge Diagnoses and Prices</i>									
	1	AHCA data as required by FAC 59E-7							
	2	AHCA data as required by FAC 59E-7							
	3	AHCA data as required by FAC 59E-7							
	4	AHCA data as required by FAC 59E-7							
	5	AHCA data as required by FAC 59E-7							
	6	AHCA data as required by FAC 59E-7							
	7	AHCA data as required by FAC 59E-7							

	8	AHCA data as required by FAC 59E-7								
	9	AHCA data as required by FAC 59E-7								
	10	AHCA data as required by FAC 59E-7								
<b>Ten Leading Primary Procedures and Prices</b>										
	1	AHCA data as required by FAC 59E-7								
	2	AHCA data as required by FAC 59E-7								
	3	AHCA data as required by FAC 59E-7								
	4	AHCA data as required by FAC 59E-7								
	5	AHCA data as required by FAC 59E-7								
	6	AHCA data as required by FAC 59E-7								
	7	AHCA data as required by FAC 59E-7								
	8	AHCA data as required by FAC 59E-7								
	9	AHCA data as required by FAC 59E-7								
	10	AHCA data as required by FAC 59E-7								
			<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
<b>Total Number of Out-Patient Visits</b>		AHCA data as required by FAC 59B-9								
<b>Ten Most Common Out-Patient Conditions and Procedures</b>										
<b>Ten Leading Discharge Diagnoses and Prices</b>										
	1	AHCA data as required by FAC 59B-9								
	2	AHCA data as required by FAC 59B-9								
	3	AHCA data as required by FAC 59B-9								
	4	AHCA data as required by FAC 59B-9								
	5	AHCA data as required by FAC 59B-9								
	6	AHCA data as required by FAC 59B-9								
	7	AHCA data as required by FAC 59B-9								
	8	AHCA data as required by FAC 59B-9								
	9	AHCA data as required by FAC 59B-9								
	10	AHCA data as required by FAC 59B-9								
<b>Ten Leading Primary (Out-Patient) Procedures and Prices</b>										
	1	AHCA data as required by FAC 59B-9								
	2	AHCA data as required by FAC 59B-9								
	3	AHCA data as required by FAC 59B-9								
	4	AHCA data as required by FAC 59B-9								
	5	AHCA data as required by FAC 59B-9								
	6	AHCA data as required by FAC 59B-9								
	7	AHCA data as required by FAC 59B-9								
	8	AHCA data as required by FAC 59B-9								
	9	AHCA data as required by FAC 59B-9								
	10	AHCA data as required by FAC 59B-9								
			<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
<b>Total Number of Emergency Department Visits</b>		AHCA data as required by FAC 59B-9								
<b>Ten Leading Diagnoses on Admission and Prices</b>										
	1	AHCA data as required by FAC 59B-9								
	2	AHCA data as required by FAC 59B-9								
	3	AHCA data as required by FAC 59B-9								

	4	AHCA data as required by FAC 59B-9									
	5	AHCA data as required by FAC 59B-9									
	6	AHCA data as required by FAC 59B-9									
	7	AHCA data as required by FAC 59B-9									
	8	AHCA data as required by FAC 59B-9									
	9	AHCA data as required by FAC 59B-9									
	10	AHCA data as required by FAC 59B-9									
<b>Ten Leading Primary Procedures and Prices</b>											
	1	AHCA data as required by FAC 59B-9									
	2	AHCA data as required by FAC 59B-9									
	3	AHCA data as required by FAC 59B-9									
	4	AHCA data as required by FAC 59B-9									
	5	AHCA data as required by FAC 59B-9									
	6	AHCA data as required by FAC 59B-9									
	7	AHCA data as required by FAC 59B-9									
	8	AHCA data as required by FAC 59B-9									
	9	AHCA data as required by FAC 59B-9									
	10	AHCA data as required by FAC 59B-9									
			<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	
<b>Total Number of Observation Visits</b>		Definition/instructions requested to ensure uniform reporting									
Rate of In-Patient Readmissions		AHCA FloridaHealthFinder website									
Rate of In-Patient Complications		AHCA FloridaHealthFinder website									
Rate of Adverse Incidents (AHRQ Mortality Rating and Infection Reporting)		AHCA FloridaHealthFinder website									
<b>Hospital Consumer Assessment of Healthcare Providers and Systems Survey (HCAHPS) Star Ratings</b>											
<i>Communication with Nurses</i>		N/A HCAHPS Star Ratings only became available in April 2015									
<i>Communication with Doctors</i>											
<i>Responsiveness of Hospital Staff</i>											
<i>Pain Management</i>											
<i>Communication about Medicines</i>											
<i>Discharge Information</i>											
<i>Care Transition</i>											
<i>Cleanliness of Hospital Environment</i>											
<i>Quietness of Hospital Environment</i>											
<i>Overall Hospital Rating</i>											
<i>Recommend the Hospital</i>											
<i>Summary Star Rating</i>											
Casemix		AHCA Florida HealthFinder website									