



Hospital Review



Hospital Profile

Hospital Name: Lee Memorial Hospital **License Number:** 4186
Address: 2776 Cleveland Avenue, Fort Myers, FL 33901
Ownership Type: Proprietary Not-for-Profit Local Government Owned
Prepared by: Ben Spence, pursuant to Executive Order 15-99

Hospital Website: www.leememorial.org
Charge Master Website: www.leememorial.org/price/index.asp
Initial Licensure Date: [Redacted]
Number of Hospital Facilities: 2
Total Licensed Beds:

Acute Care	656	Child Substance Abuse	
Adult Psychiatric	15	Comprehensive Medical Rehabilitation	60
Adult Substance Abuse		Neonatal Intensive Care - Level II	24
Child Psychiatric		Neonatal Intensive Care - Level III	24

	2006	2007	2008	2009	2010	2011	2012	2013
Financial Data:								
Total Margin	additional time needed			47757813	35080254	34526888	24160666	39737123
Total Margin Percent	additional time needed			8	6	6	4	7
Total Deductions from Gross Revenue								
Total Deductions from Bad Debt	C-3A	C-3A	C-3A	43379362	53277123	58821641	66367638	71287021
Total Deductions from Charity Care	C-3A	C-3A	C-3A	78346396	85414405	92661807	97796406	#####
Total Deductions from Medicare	C-3A	C-3A	C-3A	#####	#####	#####	#####	#####
Total Deductions from Medicaid	C-3A	C-3A	C-3A	#####	#####	#####	#####	#####
Total Deductions from Commercial Insurance	C-3A	C-3A	C-3A	#####	#####	#####	#####	#####
Local Tax Revenue	C-4	C-4	C-4	0	0	0	0	0
Taxes	C-6	C-6	C-6	5633504	7063804	7588463	8152410	8330656
Licensing Fees	C-6	C-6	C-6	C-6	C-6	C-6	C-6	C-6
Intergovernmental Transfers	AHCA LIP D	AHCA LIP D	AHCA LIP D	AHCA LIP D	AHCA LIP D	AHCA LIP D	AHCA LIP D	AHCA LIP Dept
Total Low Income Pool (LIP) Funding Received	AHCA LIP D	AHCA LIP D	AHCA LIP D	AHCA LIP D	AHCA LIP D	AHCA LIP D	AHCA LIP D	AHCA LIP Dept
Foundation Contributions	2422584	2207996	2594025	3989337	5188420	3375473	4759913	4914803
Marketing/Advertising Expenses	clarification needed							
Average cost per patient per day	AHCA FA U	AHCA FA U	AHCA FA U	2183	2289	2375	2556	2718
Average cost per patient per admission	AHCA FA U	AHCA FA U	AHCA FA U	11392	11630	21039	12974	13423
Operating margin for next patient served	need clarification							

Number of patients referred to collections	additional time needed to compile							
Number of lawsuits from patients referred to collections	27	28	16	10	0	3	11	20
Medicaid Managed Care Contracts:								
Number of plans contracted with for inpatient and outpatient services	2	2	2	2	2	2	3	4
Number of enrollees in the plans	n/a	n/a	30939	39638	42851	43186	32818	35793
Number of speciality plans								
Average volume-weighted inpatient rate for standard plans (as % of Medicaid fee)	confidential	confidential	confidential	confidential	confidential	confidential	confidential	confidential
Average volume-weighted inpatient rate for speciality plans (as % of Medicaid fee)	confidential	confidential	confidential	confidential	confidential	confidential	confidential	confidential
Average volume-weighted outpatient rate standard plans (as % of Medicaid fee)	confidential	confidential	confidential	confidential	confidential	confidential	confidential	confidential
Average volume-weighted outpatient rate speciality plans (as % of Medicaid fee)	confidential	confidential	confidential	confidential	confidential	confidential	confidential	confidential
Employees								
Number of Full Time Employees	C-6	C-6	C-6	3002	3218	3482	3581	3681
Total Personnel Expense	C-6	C-6	C-6	#####	#####	#####	#####	#####
<i>Executive and Management Salaries</i>	need clarification							
<i>Administrative Salaries/Expense</i>	need clarification							
<i>Governmental Affairs/Lobbyist salaries (including legal counsel)</i>	need clarification							
<i>Other salaries and benefits expense</i>	need clarification							
Part Time/Seasonal Employees								
<i>Governmental Affairs/Lobbyist salaries (including legal counsel)</i>	C-6	C-6	C-6	C-6	C-6	C-6	C-6	C-6
Highest Salary	303845	661680	396900	396925	595343	572681	554719	541275
Executive Compensation Packages (total expense)	1011554	1507299	1171878	1196506	1663045	1589243	1563048	1608072
Number of Volunteer Hours	need clarification							
	2006	2007	2008	2009	2010	2011	2012	2013
Hospital Services								
Total Number of In-Patient Admissions	32383	32837	35847	34699	36253	38032	38220	37392
Ten Most Common In-Patient Conditions and Procedures								
<i>Ten Leading Discharge Diagnoses and Prices</i>								
	1	Loc osteoart	Loc osteoart	Loc osteoart	Loc osteoart	Loc osteoart	Loc osteoart	Loc osteoarth NOS-I/leg
	2	Crnry athrsc	Crnry athrsc	Pneumonia,	Crnry athrsc	Chest pain N	Crnry athrsc	Crnry athrsc natve vssl
	3	CHF NOS	Pneumonia,	Crnry athrsc	Chest pain N	Crnry athrsc	Pneumonia,	Pneumonia, organism NOS
	4	Pneumonia,	Prev c-delive	Obs chr bron	Pneumonia,	Pneumonia,	Chest pain N	Septicemia NOS
	5	Prev c-delive	Urin tract in	Urin tract in	Obs chr bron	Obs chr bron	Prev c-delive	Atrial fibrillation
	6	Chest pain N	Subendo inf	Atrial fibrilla	Prev c-delive	Urin tract in	Atrial fibrilla	Obs chr bronc w(ac) exac
	7	Subendo inf	Atrial fibrilla	Prev c-delive	Atrial fibrilla	Prev c-delive	Obs chr bron	Urin tract infection NOS
	8	Urin tract in	Obs chr bron	Chest pain N	CHF NOS	Atrial fibrilla	Urin tract in	Prev c-delivery-delivrd
	9	Obs chr bron	CHF NOS	CHF NOS	Urin tract in	Septicemia N	Septicemia N	Chest pain NEC
	10	Atrial fibrilla	Loc osteoart	Loc osteoart	Loc osteoart	Loc osteoart	Loc osteoart	Loc osteoarth NOS-pelvis
<i>Ten Leading Primary Procedures and Prices</i>								
	1	Manual assis	Manual assis	Manual assis	Manual assis	Manual assis	Manual assis	Manual assist deliv NEC
	2	Low cervical	Low cervical	Low cervical	Low cervical	Low cervical	Low cervical	Low cervical c-section
	3	Total knee re	Total knee re	Total knee re	Total knee re	Total knee re	Total knee re	Total knee replacement
	4	PTCA	PTCA	Venous cath	PTCA	PTCA	PTCA	Non-invasive mech vent
	5	Venous cath	Venous cath	PTCA	Venous cath	Non-invasive	Non-invasive	PTCA
	6	Left heart ca	Left heart ca	Total hip rep	Total hip rep	Venous cath	Total hip rep	Total hip replacement
	7	Total hip rep	Total hip rep	Non-invasive	Laparoscopic	Total hip rep	Venous cath	Laparoscopic cholecyste

8		Laparoscopic	Laparoscopic	Laparoscopic	Non-invasive	Laparoscopic	Left heart ca	Egd with closed biopsy
9		Egd with clo	Egd with clo	Spinal tap	Cont inv med	Egd with clo	Egd with clo	Cont inv mec ven <96 hr
10		Cont inv med	Cont inv med	Left heart ca	Left heart ca	Left heart ca	Laparoscopic	Left heart cardiac cath
		2006	2007	2008	2009	2010	2011	2012
Total Number of Out-Patient Visits								
Ten Most Common Out-Patient Conditions and Procedures								
<i>Ten Leading Discharge Diagnoses and Prices</i>								
1		Screen mam	Screen mam	Screen mam	Screen mam	Therapeutic	Therapeutic	Atrial fibrillation
2		Physical ther	Physical ther	Physical ther	NO ICD-9-CN	Screen mam	Physical ther	Physical therapy NEC
3		NO ICD-9-CN	Rehabilitatio	Rehabilitatio	Physical ther	Physical ther	Screen mam	Screen mammogram NEC
4		Ab mammog	Atrial fibrilla	NO ICD-9-CN	Lumbago	Atrial fibrilla	Atrial fibrilla	Therapeutic drug monitor
5		Atrial fibrilla	Ab mammog	Atrial fibrilla	Therapeutic	Crnry athrsc	Crnry athrsc	Crnry athrsc natve vssl
6		Anemia NOS	Chr airway o	Chr airway o	Atrial fibrilla	Cor ath unsp	Cor ath unsp	Ftng cardiac pacemaker
7		DMII wo cm	Anemia NOS	Anemia NOS	Rehabilitatio	Ftng cardiac	Ftng cardiac	Cor ath unsp vsl ntv/gft
8		Lump or ma	Lumb/lumb	Ab mammog	Anemia NOS	Hypertensio	Hypertensio	Lumb/lumbosac disc degen
9		Hyperlipider	Thrt prem la	Antineoplast	Cough	Lumbago	Lumbago	Hypertension NOS
10								
<i>Ten Leading Primary (Out-Patient) Procedures and Prices</i>								
1		AHCA Florida Health Finder						
2		AHCA Florida Health Finder						
3		AHCA Florida Health Finder						
4		AHCA Florida Health Finder						
5		AHCA Florida Health Finder						
6		AHCA Florida Health Finder						
7		AHCA Florida Health Finder						
8		AHCA Florida Health Finder						
9		AHCA Florida Health Finder						
10		AHCA Florida Health Finder						
		2006	2007	2008	2009	2010	2011	2012
Total Number of Emergency Department Visits								
<i>Ten Leading Diagnoses on Admission and Prices</i>								
1		Chest pain	Fever NOS	Fever NOS	Fever NOS	Fever NOS	Acute uri N	Acute uri NOS
2		Acute uri N	Chest pain	Acute uri N	Acute uri N	Acute uri N	Fever NOS	Fever NOS
3		Urin tract ir	Urin tract ir	Chest pain	Chest pain	Abdmnal pa	Chest pain	Abdmnal pain oth spcf st
4		Fever NOS	Chest pain	Head injury	Abdmnal pa	Chest pain	Urin tract ir	Chest pain NEC
5		Otitis medi	Acute uri N	Urin tract ir	Head injury	Head injury	Head injury	Head injury NOS
6		Lumbago	Head injury	Chest pain	Otitis medi	Urin tract ir	Abdmnal pa	Urin tract infection NOS
7		Sprain of ne	Otitis medi	Otitis medi	Urin tract ir	Otitis medi	Headache	Otitis media NOS
8		Head injury	Headache	Abdmnal pa	Headache	Headache	Chest pain	Headache
9		Acute phar	Lumbago	Headache	Acute phar	Chest pain	Otitis medi	Abdmnal pain unspcf site
10		Headache	Acute phar	Acute phar	Noninf gast	Abdmnal pa	Lumbago	Chest pain NOS
<i>Ten Leading Primary Procedures and Prices</i>								
1		AHCA Florida Health Finder						
2		AHCA Florida Health Finder						
3		AHCA Florida Health Finder						
4		AHCA Florida Health Finder						
5		AHCA Florida Health Finder						
6		AHCA Florida Health Finder						
7		AHCA Florida Health Finder						
8		AHCA Florida Health Finder						
9		AHCA Florida Health Finder						

10	AHCA Florida Health Finder							
	2006	2007	2008	2009	2010	2011	2012	2013
Total Number of Observation Visits	B-1	B-1	B-1	B-1	B-1	B-1	B-1	B-1
Rate of In-Patient Readmissions	AHCA Florida Health Finder							
Rate of In-Patient Complications	AHCA Florida Health Finder							
Rate of Adverse Incidents (AHRQ Mortality Rating and Infection Reporting)	AHCA Florida Health Finder							
Hospital Consumer Assessment of Healthcare Providers and Systems Survey (HCAHPS) Star Ratings								
<i>Communication with Nurses</i>		70	71	70	72	73	75	78
<i>Communication with Doctors</i>		73	74	75	72	74	75	75
<i>Responsiveness of Hospital Staff</i>		59	57	56	58	60	62	64
<i>Pain Management</i>		66	64	65	66	66	68	70
<i>Communication about Medicines</i>		56	57	55	57	57	60	62
<i>Discharge Information</i>		80	80	81	82	83	83	83
<i>Care Transition</i>								
<i>Cleanliness of Hospital Environment</i>		63	60	64	64	65	64	68
<i>Quietness of Hospital Environment</i>		57	58	56	58	55	57	58
<i>Overall Hospital Rating</i>		64	62	62	65	65	64	68
<i>Recommend the Hospital</i>		73	74	71	72	70	72	75
<i>Summary Star Rating</i>								
Casemix	1	1	1	1	1	1	1	1