



# Hospital Review



## Hospital Profile

|                 |  |   |   |                 |          |
|-----------------|--|---|---|-----------------|----------|
| Hospital Name:  | LAKEWOOD RANCH MEDICAL CENTER  |   |   | License Number: | 23960046 |
| Address:        | 8330 Lakewood Ranch Blvd, Bradenton, FL 34202                                      |   |   |                 |          |
| Ownership Type: | <input checked="" type="checkbox"/> Proprietary                                    | <input type="checkbox"/> Not-for-Profit | <input type="checkbox"/> Local Government Owned |                 |          |
| Prepared by:    | Renee Shopoff, System Controller, (941)745-7486, pursuant to Executive Order 15-99 |   |   |                 |          |

|                                |                                    |
|--------------------------------|------------------------------------|
| Hospital Website:              | www.lakewoodranchmedicalcenter.com |
| Charge Master Website:         | ---                                |
| Initial Licensure Date:        | 9/01/2004                          |
| Number of Hospital Facilities: | 1                                  |

|                       |     |                                      |   |  |
|-----------------------|-----|--------------------------------------|---|--|
| Total Licensed Beds:  |     |                                      |   |  |
| Acute Care            | 120 | Child Substance Abuse                | 0 |  |
| Adult Psychiatric     | 0   | Comprehensive Medical Rehabilitation | 0 |  |
| Adult Substance Abuse | 0   | Neonatal Intensive Care - Level II   | 0 |  |
| Child Psychiatric     | 0   | Neonatal Intensive Care - Level III  | 0 |  |

|  | 2006         | 2007        | 2008        | 2009        | 2010        | 2011        | 2012        | 2013        | 2014          |
|--|--------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|---------------|
| <b>Financial Data:</b>   |              |             |             |             |             |             |             |             | Not Completed |
| Total Margin   | (16,305,653) | (9,432,577) | (5,849,178) | (5,390,730) | (7,115,097) | (2,926,590) | 6,033,846   | 7,038,781   |               |
| Total Margin Percent   | -42.6%       | -22.9%      | -12.6%      | -10.0%      | -13.0%      | -5.4%       | 9.5%        | 9.5%        |               |
| Total Deductions based   | 84,571,963   | 97,935,590  | 110,346,667 | 147,483,175 | 177,909,801 | 220,380,578 | 265,388,146 | 356,418,740 |               |
| <i>Total Deductions for Bad Debt</i>   | 10,094,676   | 10,280,481  | 7,239,968   | 10,899,944  | 10,400,392  | 12,937,836  | 11,125,898  | 18,025,028  |               |
| <i>Total Deductions for Charity Care</i>   | 837,786      | 453,015     | 2,018,501   | 1,140,991   | 2,013,040   | 5,742,518   | 7,554,843   | 10,823,163  |               |
| <i>Total Deductions for Medicare</i>   | 31,362,001   | 38,637,335  | 13,817,307  | 73,868,291  | 91,466,858  | 115,600,508 | 146,391,994 | 185,066,358 |               |
| <i>Total Deductions for Medicaid</i>   | 10,174,055   | 5,573,793   | 3,687,989   | 11,550,085  | 15,850,791  | 19,041,519  | 20,773,022  | 33,094,063  |               |
| <i>Total Deductions for Commercial Insurance and Other</i>                         | 32,103,445   | 42,990,966  | 83,582,902  | 50,023,864  | 58,178,720  | 67,058,197  | 79,542,389  | 109,410,128 |               |
| Local Tax Revenue  | -            | -           | -           | -           | -           | -           | -           | -           | -             |
| Taxes Paid   | 1,028,970    | 1,567,629   | 1,417,498   | 1,390,304   | 1,349,860   | 1,478,258   | 1,576,416   | 1,624,025   |               |
| Licensing Fees   | -            | 3,084       | 33,212      | 57,968      | 16,187      | 16,270      | 99,775      | 148,207     |               |
| Intergovernmental Transfers  | -            | -           | -           | -           | -           | -           | -           | -           | -             |
| Total Low Income Pool (LIP) Funding Received                                       | -            | -           | -           | -           | -           | -           | -           | -           | -             |
| Foundation Contributions   | -            | -           | -           | -           | -           | -           | -           | -           | -             |
| Market Value of Foundation   | -            | -           | -           | -           | -           | -           | -           | -           | -             |
| Marketing/Advertising Expenses   | 768,528      | 793,259     | 708,570     | 668,678     | 748,483     | 571,090     | 586,140     | 685,184     |               |
| Average cost per <b>adjusted</b> patient day                                       | 2,395        | 2,007       | 2,121       | 2,256       | 2,390       | 2,087       | 1,987       | 2,115       |               |
| Average cost per <b>adjusted</b> patient per admission                             | 8,290        | 6,704       | 6,533       | 7,272       | 7,732       | 7,042       | 6,868       | 6,757       |               |
| Operating margin for next patient served   | -30.2%       | -18.9%      | -11.2%      | -9.2%       | -11.1%      | -5.0%       | 6.0%        | 10.3%       |               |
| Number of patients referred to collections   |              |             |             |             |             |             |             |             |               |
| Number of lawsuits against patients  |              |             |             |             |             |             |             |             |               |
| <b>Medicaid Managed Care Contracts:</b>  |              |             |             |             |             |             |             |             |               |
| Number of plans contracted with for inpatient and outpatient services              |              |             |             |             |             |             |             | 10          |               |
| Number of enrollees in the plans   |              |             |             |             |             |             |             |             |               |
| Number of speciality plans   |              |             |             |             |             |             |             |             |               |
| Average volume-weighted inpatient rate for standard plans (as % of Medicaid fee)   |              |             |             |             |             |             |             |             |               |
| Average volume-weighted inpatient rate for speciality plans (as % of Medicaid fee) |              |             |             |             |             |             |             |             |               |
| Average volume-weighted outpatient rate standard plans (as % of Medicaid fee)      |              |             |             |             |             |             |             |             |               |
| Average volume-weighted outpatient rate speciality plans (as % of Medicaid fee)    |              |             |             |             |             |             |             |             |               |
| <b>Employees</b>   | 295.0        | 306.0       | 295.4       | 329.4       | 311.2       | 314.5       | 317.3       | 317.2       |               |

|  | 2006       | 2007       | 2008       | 2009       | 2010       | 2011       | 2012       | 2013       | 2014 |
|--|------------|------------|------------|------------|------------|------------|------------|------------|------|
| <b>Number of Full Time Employees</b>   |            |            |            |            |            |            |            |            |      |
| <b>Total Personnel Expense</b>   | 19,314,346 | 21,179,666 | 19,909,209 | 25,143,000 | 24,673,730 | 23,459,995 | 24,851,712 | 26,000,329 |      |
| <i>Executive and Management Salaries</i>   |            |            |            |            |            |            |            |            |      |
| <i>Administrative Salaries/Expense</i>   |            |            |            |            |            |            |            |            |      |
| <i>Governmental Affairs/Lobbyist salaries (including legal counsel)</i>                                    | -          | -          | -          | -          | -          | -          | -          | -          | -    |
| <i>Other salaries and benefits expense</i>   |            |            |            |            |            |            |            |            |      |
| <b>Part Time/Seasonal Employees</b>  |            |            |            |            |            |            |            |            |      |
| <i>Governmental Affairs/Lobbyist salaries (including legal counsel)</i>                                    | -          | -          | -          | -          | -          | -          | -          | -          | -    |
| <b>Value of Salary and Benefits for Highest Paid Employee</b>  |            |            |            |            |            |            |            |            |      |
| <b>Executive Compensation Packages Values for Five Highest Employees</b>                                   |            |            |            |            |            |            |            |            |      |
| <b>Number of Volunteer Hours</b>   |            |            |            |            |            |            |            |            |      |
|  | 2006       | 2007       | 2008       | 2009       | 2010       | 2011       | 2012       | 2013       | 2014 |
| <b>Hospital Services</b>   |            |            |            |            |            |            |            |            |      |
| <b>Total Number of In-Patient Admissions</b>   | 3,657      | 3,839      | 4,134      | 4,462      | 4,307      | 4,319      | 4,576      | 5,203      |      |
| <b>Ten Most Common In-Patient Conditions and Procedures</b>  |            |            |            |            |            |            |            |            |      |
| <i>Ten Leading Discharge Diagnoses (Payment Received)</i>  |            |            |            |            |            |            |            |            |      |
| Osteoarthritis unspecified whether generalized or  | 715.96     |            |            |            |            |            |            | 14,472     |      |
| Pneumonia organism unspecified   | 486        |            |            |            |            |            |            | 6,232      |      |
| Atrial fibrillation  | 427.31     |            |            |            |            |            |            | 4,872      |      |
| First-degree perineal laceration delivered with or   | 664.01     |            |            |            |            |            |            | 3,766      |      |
| Obstructive chronic bronchitis with (acute) exacer   | 491.21     |            |            |            |            |            |            | 5,340      |      |
| Acute kidney failure unspecified   | 584.9      |            |            |            |            |            |            | 7,015      |      |
| Second-degree perineal laceration delivered with o   | 664.11     |            |            |            |            |            |            | 3,569      |      |
| Coronary atherosclerosis of native coronary artery   | 414.01     |            |            |            |            |            |            | 11,050     |      |
| Urinary tract infection site not specified   | 599.0      |            |            |            |            |            |            | 4,511      |      |
| Subendocardial infarction initial episode of care  | 410.71     |            |            |            |            |            |            | 11,736     |      |
| <i>Ten Leading Primary Procedures and Prices (with Charges and Average Payment Received)</i>               |            |            |            |            |            |            |            |            |      |
| 1  |            |            |            |            |            |            |            |            |      |
| 2  |            |            |            |            |            |            |            |            |      |
| 3  |            |            |            |            |            |            |            |            |      |
| 4  |            |            |            |            |            |            |            |            |      |
| 5  |            |            |            |            |            |            |            |            |      |
| 6  |            |            |            |            |            |            |            |            |      |
| 7  |            |            |            |            |            |            |            |            |      |
| 8  |            |            |            |            |            |            |            |            |      |
| 9  |            |            |            |            |            |            |            |            |      |
| 10   |            |            |            |            |            |            |            |            |      |
|  | 2006       | 2007       | 2008       | 2009       | 2010       | 2011       | 2012       | 2013       |      |
| <b>Total Number of Out-Patient Visits</b>  |            |            |            |            |            |            |            |            |      |
| <b>Ten Most Common Out-Patient Conditions and Procedures</b>   |            |            |            |            |            |            |            |            |      |
| <i>Ten Leading Discharge Diagnoses and Prices (with Charges and Average Payment Received)</i>              |            |            |            |            |            |            |            |            |      |
| 1  |            |            |            |            |            |            |            |            |      |
| 2  |            |            |            |            |            |            |            |            |      |
| 3  |            |            |            |            |            |            |            |            |      |
| 4  |            |            |            |            |            |            |            |            |      |
| 5  |            |            |            |            |            |            |            |            |      |
| 6  |            |            |            |            |            |            |            |            |      |
| 7  |            |            |            |            |            |            |            |            |      |
| 8  |            |            |            |            |            |            |            |            |      |
| 9  |            |            |            |            |            |            |            |            |      |
| 10   |            |            |            |            |            |            |            |            |      |
| <i>Ten Leading Primary (Out-Patient) Procedures and Prices (with Charges and Average Payment Received)</i> |            |            |            |            |            |            |            |            |      |
| 1  |            |            |            |            |            |            |            |            |      |
| 2  |            |            |            |            |            |            |            |            |      |
| 3  |            |            |            |            |            |            |            |            |      |
| 4  |            |            |            |            |            |            |            |            |      |
| 5  |            |            |            |            |            |            |            |            |      |
| 6  |            |            |            |            |            |            |            |            |      |
| 7  |            |            |            |            |            |            |            |            |      |
| 8  |            |            |            |            |            |            |            |            |      |
| 9  |            |            |            |            |            |            |            |            |      |
| 10   |            |            |            |            |            |            |            |            |      |
|  | 2006       | 2007       | 2008       | 2009       | 2010       | 2011       | 2012       | 2013       |      |
| <b>Total Number of Emergency Department Visits</b>   | 22,475     | 22,420     | 22,508     | 24,815     | 24,614     | 25,095     | 25,647     | 26,796     |      |
| <i>Ten Leading Diagnoses on Admission and Prices (with Charges and Average Payment Received)</i>           |            |            |            |            |            |            |            |            |      |
| 1  |            |            |            |            |            |            |            |            |      |

|  |             |             |             |             |             |             |             |             |  |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--|
| 2  |             |             |             |             |             |             |             |             |  |
| 3  |             |             |             |             |             |             |             |             |  |
| 4  |             |             |             |             |             |             |             |             |  |
| 5  |             |             |             |             |             |             |             |             |  |
| 6  |             |             |             |             |             |             |             |             |  |
| 7  |             |             |             |             |             |             |             |             |  |
| 8  |             |             |             |             |             |             |             |             |  |
| 9  |             |             |             |             |             |             |             |             |  |
| 10   |             |             |             |             |             |             |             |             |  |
| <i>Ten Leading Primary Procedures and Prices (with Charges and Average Payment Received)</i>         |             |             |             |             |             |             |             |             |  |
| 1  |             |             |             |             |             |             |             |             |  |
| 2  |             |             |             |             |             |             |             |             |  |
| 3  |             |             |             |             |             |             |             |             |  |
| 4  |             |             |             |             |             |             |             |             |  |
| 5  |             |             |             |             |             |             |             |             |  |
| 6  |             |             |             |             |             |             |             |             |  |
| 7  |             |             |             |             |             |             |             |             |  |
| 8  |             |             |             |             |             |             |             |             |  |
| 9  |             |             |             |             |             |             |             |             |  |
| 10   |             |             |             |             |             |             |             |             |  |
|  | <b>2006</b> | <b>2007</b> | <b>2008</b> | <b>2009</b> | <b>2010</b> | <b>2011</b> | <b>2012</b> | <b>2013</b> |  |
| Total Number of Observation Visits   |             |             |             |             |             |             |             |             |  |
| Rate of In-Patient Readmissions  |             |             |             |             |             |             |             |             |  |
| Rate of In-Patient Complications   |             |             |             |             |             |             |             |             |  |
| Rate of Adverse Incidents (AHRQ Mortality Rating and Infection Reporting)                            |             |             |             |             |             |             |             |             |  |
| <b>Hospital Consumer Assessment of Healthcare Providers and Systems Survey (HCAHPS) Star Ratings</b> |             |             |             |             |             |             |             |             |  |
| <i>Communication with Nurses</i>   |             |             |             |             |             |             |             | 74%         |  |
| <i>Communication with Doctors</i>  |             |             |             |             |             |             |             | 78%         |  |
| <i>Responsiveness of Hospital Staff</i>  |             |             |             |             |             |             |             | 58%         |  |
| <i>Pain Management</i>   |             |             |             |             |             |             |             | 64%         |  |
| <i>Communication about Medicines</i>   |             |             |             |             |             |             |             | 59%         |  |
| <i>Discharge Information</i>   |             |             |             |             |             |             |             | 87%         |  |
| <i>Care Transition</i>   |             |             |             |             |             |             |             | 48%         |  |
| <i>Cleanliness of Hospital Environment</i>   |             |             |             |             |             |             |             | 67%         |  |
| <i>Quietness of Hospital Environment</i>   |             |             |             |             |             |             |             | 57%         |  |
| <i>Overall Hospital Rating</i>   |             |             |             |             |             |             |             | 67%         |  |
| <i>Recommend the Hospital</i>  |             |             |             |             |             |             |             | 69%         |  |
| <i>Summary Star Rating</i>   |             |             |             |             |             |             |             |             |  |
| Casemix  | 1.11        | 1.08        | 1.15        | 1.20        | 1.17        | 1.27        | 1.26        | 1.27        |  |