



Hospital Name: Gulf Coast Medical Center Lee Memorial Health System
Address:
Ownership Type: Proprietary Not-for-profit
Prepared by: Ben Spence

Hospital Website: leememorial.org
Charge Master Website: www.leememorial.org/price/index.asp
Initial Licensure Date:
Number of Hospital Facilities: 1
Total Licensed Beds:

<i>Acute Care</i>	349
<i>Adult Psychiatric</i>	
<i>Adult Substance Abuse</i>	
<i>Child Psychiatric</i>	

Financial Data:
Total Margin
Total Margin Percent
Total Deductions from Gross Revenue
<i>Total Deductions from Bad Debt</i>
<i>Total Deductions from Charity Care</i>
<i>Total Deductions from Medicare</i>
<i>Total Deductions from Medicaid</i>
<i>Total Deductions from Commercial Insurance</i>
Local Tax Revenue
Taxes
Licensing Fees
Intergovernmental Transfers
Total Low Income Pool (LIP) Funding Received
Foundation Contributions
Marketing/Advertising Expenses
Average cost per patient per day

Average cost per patient per admission
Operating margin for next patient served
Number of patients referred to collections
Number of lawsuits from patients referred to collections

Medicaid Managed Care Contracts:

Number of plans contracted with for inpatient and outpatient services
Number of enrollees in the plans
Number of speciality plans
Average volume-weighted inpatient rate for standard plans (as % of Medicaid fee)
Average volume-weighted inpatient rate for speciality plans (as % of Medicaid fee)
Average volume-weighted outpatient rate standard plans (as % of Medicaid fee)
Average volume-weighted outpatient rate speciality plans (as % of Medicaid fee)

Employees

Number of Full Time Employees
Total Personnel Expense
<i>Executive and Management Salaries</i>
<i>Administrative Salaries/Expense</i>
<i>Governmental Affairs/Lobbyist salaries (including legal counsel)</i>
<i>Other salaries and benefits expense</i>

Part Time/Seasonal Employees

<i>Governmental Affairs/Lobbyist salaries (including legal counsel)</i>
Highest Salary
Executive Compensation Packages (total expense)
Number of Volunteer Hours

Hospital Services

Total Number of In-Patient Admissions

Ten Most Common In-Patient Conditions and Procedures

<i>Ten Leading Discharge Diagnoses and Prices</i>	
	1
	2
	3
	4
	5
	6
	7
	8
	9
	10
<i>Ten Leading Primary Procedures and Prices</i>	
	1
	2

	3
	4
	5
	6
	7
	8
	9
	10

Total Number of Out-Patient Visits

Ten Most Common Out-Patient Conditions and Procedures

Ten Leading Discharge Diagnoses and Prices

	1
	2
	3
	4
	5
	6
	7
	8
	9
	10

Ten Leading Primary (Out-Patient) Procedures and Prices

	1
	2
	3
	4
	5
	6
	7
	8
	9
	10

Total Number of Emergency Department Visits

Ten Leading Diagnoses on Admission and Prices

	1
	2
	3
	4
	5
	6
	7
	8
	9
	10

Ten Leading Primary Procedures and Prices

	1
	2

	3
	4
	5
	6
	7
	8
	9
	10
Total Number of Observation Visits	
Rate of In-Patient Readmissions	
Rate of In-Patient Complications	
Rate of Adverse Incidents (AHRQ Mortality Rating and Infection Reporting)	
Hospital Consumer Assessment of Healthcare Providers and Systems Survey (HCAHPS) Star Ratings	
<i>Communication with Nurses</i>	
<i>Communication with Doctors</i>	
<i>Responsiveness of Hospital Staff</i>	
<i>Pain Management</i>	
<i>Communication about Medicines</i>	
<i>Discharge Information</i>	
<i>Care Transition</i>	
<i>Cleanliness of Hospital Environment</i>	
<i>Quietness of Hospital Environment</i>	
<i>Overall Hospital Rating</i>	
<i>Recommend the Hospital</i>	
<i>Summary Star Rating</i>	
Casemix	

Hospital Review

Hospital Profile

13681 Doctors Way, F		
r-Profit	X	Local Government Owned

Child Substance Abuse

Comprehensive Medical Rehabilitation

Neonatal Intensive Care - Level II

Neonatal Intensive Care - Level III

2006	2007	2008
additional time needed	additional time needed	additional time needed
additional time needed	additional time needed	additional time needed
C-3A	C-3A	C-3A
C-3A	C-3A	C-3A
C-3A	C-3A	C-3A
C-3A	C-3A	C-3A
C-3A	C-3A	C-3A
C-4	C-4	C-4
C-6	C-6	C-6
C-6	C-6	C-6
AHCA LIP Dept	AHCA LIP Dept	AHCA LIP Dept
AHCA LIP Dept	AHCA LIP Dept	AHCA LIP Dept
clarification needed		
AHCA FA Unit	AHCA FA Unit	AHCA FA Unit

AHCA FA Unit clarification needed	AHCA FA Unit clarification needed	AHCA FA Unit clarification needed
additional time needed to compile	additional time needed to compile	additional time needed to compile
0	0	0

2	2	2
n/a	n/a	30939
confidential	confidential	confidential
confidential	confidential	confidential
confidential	confidential	confidential
confidential	confidential	confidential

C-6	C-6	C-6
C-6	C-6	C-6
need clarification		
need clarification		
need clarification		
need clarification		
need clarification		
need clarification		
	402701	356729
296675	966202	903877
179336	189415	208159

2006	2007	2008
	19473	21847
	Pneumonia, organism NOS	Pneumonia, organism NOS
	Crrny athrscl natve vssl	Crrny athrscl natve vssl
	Chest pain NEC	Chest pain NEC
	CHF NOS	Osteoarthros NOS-l/leg
	Loc osteoarth NOS-l/leg	Obs chr bronc w(ac) exac
	Del w 1 deg lacerat-del	Urin tract infection NOS
	Crbl art ocl NOS w infrc	Prev c-delivery-delivrd
	Prev c-delivery-delivrd	Atrial fibrillation
	Atrial fibrillation	Subendo infarct, initial
	Urin tract infection NOS	Crbl art ocl NOS w infrc
	Manual assist deliv NEC	Manual assist deliv NEC
	Low cervical c-section	Low cervical c-section

	Total knee replacement	Total knee replacement
	Venous cath NEC	PTCA
	PTCA	Venous cath NEC
	Egd with closed biopsy	Left heart cardiac cath
	Left heart cardiac cath	Egd with closed biopsy
	Total hip replacement	Hemodialysis
	Angio oth non-coronary	Total hip replacement
	Hemodialysis	Laparoscopic cholecyste
2006	2007	2008
	Physical therapy NEC	Physical therapy NEC
	Screen mammogram NEC	Oth curr cond-antepartum
	Threat labor NEC-antepar	Screen mammogram NEC
	Observ-work accident	Venous insufficiency NOS
	Crrny athrscl natve vssl	Crrny athrscl natve vssl
	Oth curr cond-antepartum	General medical exam NEC
	Rehabilitation proc NEC	Anemia NOS
	Thrt prem labor-antepar	Threat labor NEC-antepar
	Oth spcf preop exam	Thrt prem labor-antepar
AHCA Florida Health Finder		
AHCA Florida Health Finder		
AHCA Florida Health Finder		
AHCA Florida Health Finder		
AHCA Florida Health Finder		
AHCA Florida Health Finder		
AHCA Florida Health Finder		
AHCA Florida Health Finder		
AHCA Florida Health Finder		
AHCA Florida Health Finder		
2006	2007	2008
	Urin tract infection NOS	Otitis media NOS
	Otitis media NOS	Urin tract infection NOS
	Acute bronchitis	Chest pain NEC
	Chest pain NEC	Acute pharyngitis
	Sprain of neck	Sprain of neck
	Abdmnal pain unspcf site	Acute bronchitis
	Chest pain NOS	Chest pain NOS
	Headache	Acute uri NOS
	Sprain lumbar region	Contusion face/scalp/nck
	Acute pharyngitis	Bronchitis NOS
AHCA Florida Health Finder		
AHCA Florida Health Finder		

License Number:

Fort Myers, FL 33912

, pursuant to Executive Order 15-99

2009	2010	2011
-25133489	-14185125	-15707436
-8	-4	-3
39613004	33394090	31152801
13754332	15591555	18993333
425865089	453047417	493064847
70666528	89865839	91128420
164493567	155808971	158512862
0	0	0
3112761	3710426	3814576
C-6	C-6	C-6
AHCA LIP Dept	AHCA LIP Dept	AHCA LIP Dept
AHCA LIP Dept	AHCA LIP Dept	AHCA LIP Dept
834	7300	0
2408	2446	2348

10856	10911	10593
mpile		
0	1	0

2	2	2
39638	42851	43166
confidential	confidential	confidential
confidential	confidential	confidential
confidential	confidential	confidential
confidential	confidential	confidential

1546	1619	1655
95820879	118168529	122810757
383859	536954	232480
909594	1147961	858055
221657	213719	192012
2009	2010	2011
19886	21296	22033
Chest pain NEC	Chest pain NEC	Chest pain NEC
Pneumonia, organism NOS	Pneumonia, organism NOS	Crnry athrscl natve vssl
CHF NOS	Crnry athrscl natve vssl	Pneumonia, organism NOS
Crnry athrscl natve vssl	CHF NOS	Urin tract infection NOS
Obs chr bronc w(ac) exac	Loc osteoarth NOS-l/leg	Atrial fibrillation
Urin tract infection NOS	Urin tract infection NOS	CHF NOS
Atrial fibrillation	Atrial fibrillation	Loc osteoarth NOS-l/leg
Crbl art ocl NOS w infrc	Crbl art ocl NOS w infrc	Subendo infarct, initial
Loc osteoarth NOS-l/leg	Obs chr bronc w(ac) exac	Crbl art ocl NOS w infrc
Syncope and collapse	Syncope and collapse	Syncope and collapse
Manual assist deliv NEC	Manual assist deliv NEC	Manual assist deliv NEC
Venous cath NEC	PTCA	PTCA

Low cervical c-section	Total knee replacement	Total knee replacement
Total knee replacement	Venous cath NEC	Venous cath NEC
PTCA	Low cervical c-section	Left heart cardiac cath
Egd with closed biopsy	Left heart cardiac cath	Low cervical c-section
Left heart cardiac cath	Total hip replacement	Egd with closed biopsy
Hemodialysis	Hemodialysis	Total hip replacement
Total hip replacement	Egd with closed biopsy	Hemodialysis
Oth cerv fusion ant/ant	Oth cerv fusion ant/ant	Laparoscopic cholecyste
2009	2010	2011
Physical therapy NEC	Physical therapy NEC	Physical therapy NEC
Oth curr cond-antepartum	Oth curr cond-antepartum	Oth spcf preop exam
Venous insufficiency NOS	Venous insufficiency NOS	Oth curr cond-antepartum
Oth spcf preop exam	Crnry athrscl natve vssl	Crnry athrscl natve vssl
Crnry athrscl natve vssl	Preop exam unspcf	Threat labor NEC-antepar
Threat labor NEC-antepar	Oth spcf preop exam	Thrt prem labor-antepart
Open wnd knee/leg-compl	Ulcer other part of foot	Rehabilitation proc NEC
Comp-ren dialys dev/grft	Rehabilitation proc NEC	Comp-ren dialys dev/grft
Screen mammogram NEC	Threat labor NEC-antepar	Dysphagia NOS
2009	2010	2011
31423	31837	32187
Otitis media NOS	Chest pain NEC	Chest pain NEC
Chest pain NEC	Otitis media NOS	Urin tract infection NOS
Acute uri NOS	Urin tract infection NOS	Otitis media NOS
Acute pharyngitis	Acute pharyngitis	Acute pharyngitis
Urin tract infection NOS	Bronchitis NOS	Acute uri NOS
Bronchitis NOS	Acute uri NOS	Headache
Headache	Headache	Bronchitis NOS
Acute bronchitis	Lumbago	Head injury NOS
Chest pain NOS	Chest pain NOS	Lumbago
Lumbago	Sprain of neck	Oth curr cond-antepartum

2009	2010	2011
68	69	70
71	69	66
54	58	59
63	64	67
54	52	61
82	83	83
63	64	60
45	51	53
53	60	58
58	64	64
1.37	1.42	1.43



4301

2012	2013
-9936414	-8881955
-1	-1
32555752	33750169
31351126	40989318
541274286	618804182
101397700	113536450
158442611	176072358
0	0
3856260	3719779
C-6	C-6
AHCA LIP Dept	AHCA LIP Dept
AHCA LIP Dept	AHCA LIP Dept
2500	12548
2226	2324

10120	10596
6	16

3	4
32818	35793
confidential	confidential
confidential	confidential
confidential	confidential
confidential	confidential

1676	1689
126635722	128622798
500956	483259
1086712	1096260
202426	205448

2012	2013
22620	21767
Chest pain NEC	Chest pain NEC
Crnry athrsc l natve vssl	Crnry athrsc l natve vssl
Pneumonia, organism NOS	Pneumonia, organism NOS
Atrial fibrillation	Atrial fibrillation
Urin tract infection NOS	Subendo infarct, initial
Subendo infarct, initial	Urin tract infection NOS
Crbl art ocl NOS w infrc	Crbl art ocl NOS w infrc
Obs chr bronc w(ac) exac	Obs chr bronc w(ac) exac
Loc osteoarth NOS-l/leg	Loc osteoarth NOS-l/leg
Syncope and collapse	Septicemia NOS
PTCA	PTCA
Manual assist deliv NEC	Manual assist deliv NEC

Left heart cardiac cath	Left heart cardiac cath
Total knee replacement	Total knee replacement
Low cervical c-section	Low cervical c-section
Egd with closed biopsy	Non-invasive mech vent
Venous cath NEC	Egd with closed biopsy
Non-invasive mech vent	Venous cath NEC
Hemodialysis	Total hip replacement
Total hip replacement	Hemodialysis
2012	2013
Physical therapy NEC	Physical therapy NEC
Oth curr cond-antepartum	Oth curr cond-antepartum
Crnry athrscl natve vssl	Crnry athrscl natve vssl
Threat labor NEC-antepar	General medical exam NEC
General medical exam NEC	Threat labor NEC-antepar
Screen malig neop-colon	Screen malig neop-colon
Rehabilitation proc NEC	Dysphagia NOS
Dysphagia NOS	DMII wo cmp nt st uncnt
Hyp kid NOS w cr kid V	Preg compl NEC-antepar
2012	2013
39071	43726
Urin tract infection NOS	Chest pain NEC
Chest pain NEC	Acute uri NOS
Acute uri NOS	Urin tract infection NOS
Chest pain NOS	Chest pain NOS
Head injury NOS	Head injury NOS
Headache	Headache
Abdmnal pain oth spcf st	Abdmnal pain oth spcf st
Acute pharyngitis	Lumbago
Lumbago	Acute pharyngitis
Otitis media NOS	Syncope and collapse

2012	2013
76	75
69	70
64	62
68	58
57	58
82	84
65	64
52	54
64	64
68	70
1.44	1.47