# Hospital Review

## Hospital Profile

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **Hospital Name:** | **All Children's Hospital, Inc.** | | | | | | | **License Number: 4042** |
| **Address:** | **501 6th Street S Saint Petersburg, FL 33701** | | | | | | | |
| **Ownership Type:** | | **Proprietary** | **x** | **Not-for-Profit** | | **Local Government Owned** | | |
| **Prepared by:** | | | | | | | ***, pursuant to Executive Order 15-99*** | |

**Hospital Website:** www.allkids.org
**Charge Master Website:** ***n/a***
**Initial Licensure Date:** ***1967***
**Number of Hospital Facilities:** ***1***
**Total Licensed Beds:**

| | | | |
|---|---|---|---|
| ***Acute Care*** | ***162*** | ***Child Substance Abuse*** | |
| ***Adult Psychiatric*** | | ***Comprehensive Medical Rehabilitation*** | |
| ***Adult Substance Abuse*** | | ***Neonatal Intensive Care - Level II*** | ***35*** |
| ***Child Psychiatric*** | | ***Neonatal Intensive Care - Level III*** | ***62*** |

* - 9 month fiscal year

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 * | 2012 | 2013 | Comments |
|---|---|---|---|---|---|---|---|---|---|
| **Financial Data:** | | | | | | | | | |
| Total Margin | 29,929,655 | 24,940,304 | 23,587,839 | 17,864,683 | (8,781,952) | 2,274,507 | 14,628,000 | 2,893,000 | **A** |
| Total Margin Percent | 9.9% | 7.8% | 7.0% | 5.1% | -2.3% | 0.7% | 3.2% | 0.6% | **A** |
| Total Deductions from Gross Revenue | 323,879,510 | 371,197,430 | 424,654,857 | 504,657,718 | 593,156,252 | 521,224,434 | 741,677,344 | 762,260,371 | |
| *Total Deductions from Bad Debt* | 6,574,722 | 5,738,800 | 7,146,145 | 8,420,580 | 3,431,788 | 1,707,332 | 8,926,269 | 10,370,195 | |
| *Total Deductions from Charity Care* | 10,544,105 | 6,338,633 | 11,238,592 | 7,381,121 | 12,877,149 | 4,742,429 | 13,630,348 | 7,843,121 | |
| *Total Deductions from Medicare* | 8,068,451 | 6,405,856 | 2,611,914 | 5,023,079 | 7,195,265 | 7,825,257 | 5,495,054 | 4,167,833 | |
| *Total Deductions from Medicaid* | 180,851,313 | 217,741,399 | 259,969,769 | 314,637,253 | 392,606,272 | 338,014,485 | 492,287,139 | 517,867,265 | |
| *Total Deductions from Commercial Insurance* | 107,347,397 | 113,158,038 | 128,904,980 | 147,928,029 | 153,093,339 | 137,638,384 | 187,790,246 | 196,617,520 | |
| Local Tax Revenue | - | - | - | - | - | - | - | - | |
| Taxes | 3,234,194 | 3,079,028 | 3,540,975 | 3,676,656 | 3,715,929 | 2,982,636 | 4,752,603 | 4,803,825 | |
| Licensing Fees | | | | | | | | | |
| Intergovernmental Transfers | | | | | | | | | |
| Total Low Income Pool (LIP) Funding Received | | 10,618,196 | 6,311,959 | 7,694,121 | 9,435,179 | 7,820,123 | 5,388,309 | 5,246,162 | |
| Foundation Contributions | 18,459,000 | 8,219,000 | 15,793,000 | 15,196,000 | 22,192,000 | 310,000 | 1,600,000 | 900,000 | **F** |
| Marketing/Advertising Expenses | 174,330 | 227,606 | 336,597 | 564,820 | 877,448 | 374,093 | 330,045 | 443,359 | |
| Average cost per patient per day | Need instructions to ensure uniform reporting | | | | | | | | |
| Average cost per patient per admission | Need instructions to ensure uniform reporting | | | | | | | | |
| Operating margin for next patient served | Need instructions to ensure uniform reporting | | | | | | | | |
| Number of patients referred to collections | Need instructions to ensure uniform reporting | | | | | | | | |
| Number of lawsuits from patients referred to collections | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | | | | | | | | |
| **Medicaid Managed Care Contracts:** | | | | | | | | | |
| Number of plans contracted with for inpatient and outpatient services | 2 | 2 | 4 | 5 | 5 | 6 | 7 | 9 | |
| Number of enrollees in the plans | | | | | | | | | |
| Number of speciality plans | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | |
| Average volume-weighted inpatient rate for standard plans (as % of Medicaid fee) | N/A--contract confidentiality clause | | | | | | | | |
| Average volume-weighted inpatient rate for speciality plans (as % of Medicaid fee) | N/A--contract confidentiality clause | | | | | | | | |
| Average volume-weighted outpatient rate standard plans (as % of Medicaid fee) | N/A--contract confidentiality clause | | | | | | | | |
| Average volume-weighted outpatient rate speciality plans (as % of Medicaid fee) | N/A--contract confidentiality clause | | | | | | | | |
| | | | | | | | | | |
| **Employees** | | | | | | | | | |
| Number of Full Time Employees | 1,835 | 1,855 | 1,903 | 2,009 | 2,178 | 1,666 | 2,331 | 2,406 | |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| Total Personnel Expense | See Form 990 | | | | | | | |
| *Executive and Management Salaries* | See Form 990 | | | | | | | |
| *Administrative Salaries/Expense* | See Form 990 | | | | | | | |
| *Governmental Affairs/Lobbyist salaries (including legal counsel)* | | | | | | | | |
| *Other salaries and benefits expense* | 101,218,527 | 106,373,674 | 111,120,180 | 124,098,585 | 141,194,577 | 105,109,203 | 148,104,295 | 156,334,358 |
| **Part Time/Seasonal Employees** | | | | | | | | |
| *Governmental Affairs/Lobbyist salaries (including legal counsel)* | 158,559 | 168,322 | 153,164 | 156,927 | 159,618 | 155,628 | 195,042 | 115,992 |
| Highest Salary | See Form 990 | | | | | | | |
| Executive Compensation Packages (total expense) | See Form 990 | | | | | | | |
| Number of Volunteer Hours | 41,418 | 39,649 | 39,237 | 40,085 | 30,655 | 30,523 | 33,193 | 31,509 |
| | **2006** | **2007** | **2008** | **2009** | **2010** | **2011** | **2012** | **2013** |
| **Hospital Services** | | | | | | | | |
| **Total Number of In-Patient Admissions** | 8,616 | 8,630 | 8,119 | 8,642 | 9,732 | 7,330 | 8,830 | 8,325 |
| ***Ten Most Common In-Patient Conditions and Procedures*** | | | | | | | | |
| *Ten Leading Discharge Diagnoses and Prices* | | | | | | | | |
| | AHCA data as required by FAC 59E-7 | | | | | | | |
| | AHCA data as required by FAC 59E-7 | | | | | | | |
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| | AHCA data as required by FAC 59E-7 | | | | | | | |
| *Ten Leading Primary Procedures and Prices* | | | | | | | | |
| | AHCA data as required by FAC 59E-7 | | | | | | | |
| | AHCA data as required by FAC 59E-7 | | | | | | | |
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| | **2006** | **2007** | **2008** | **2009** | **2010** | **2011** | **2012** | **2013** |
| **Total Number of Out-Patient Visits** | 203,547 | 202,403 | 212,580 | 232,290 | 250,885 | 202,990 | 280,054 | 300,754 |
| ***Ten Most Common Out-Patient Conditions and Procedures*** | | | | | | | | |
| *Ten Leading Discharge Diagnoses and Prices* | | | | | | | | |
| | AHCA data as required by FAC 59E-7 | | | | | | | |
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| *Ten Leading Primary (Out-Patient) Procedures and Prices* | | | | | | | | |
| | AHCA data as required by FAC 59E-7 | | | | | | | |
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| | **2006** | **2007** | **2008** | **2009** | **2010** | **2011** | **2012** | **2013** |
| ***Total Number of Emergency Department Visits*** | 33,772 | 34,678 | 37,013 | 40,780 | 41,781 | 33,403 | 42,080 | 45,853 |
| *Ten Leading Diagnoses on Admission and Prices* | | | | | | | | |
| | AHCA data as required by FAC 59E-7 | | | | | | | |
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| | AHCA data as required by FAC 59E-7 | | | | | | | | |
| *Ten Leading Primary Procedures and Prices* | | | | | | | | | |
| | AHCA data as required by FAC 59E-7 | | | | | | | | |
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| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | |
|---|---|---|---|---|---|---|---|---|---|
| Total Number of Observation Visits | 2,343 | 2,215 | 2,751 | 2,670 | 2,352 | 2,270 | 3,337 | 4,324 | |
| Rate of In-Patient Readmissions | | | | | | | | | B |
| Rate of In-Patient Complications | | | | | | | | | C |
| Rate of Adverse Incidents (AHRQ Mortality Rating and Infection Reporting) | | | | | | | | | D |
| **Hospital Consumer Assessment of Healthcare Providers and Systems Survey (HCAHPS) Star Ratings** | | | | | | | | | |
| *Communication with Nurses* | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| *Communication with Doctors* | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| *Responsiveness of Hospital Staff* | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| *Pain Management* | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| *Communication about Medicines* | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| *Discharge Information* | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| *Care Transition* | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| *Cleanliness of Hospital Environment* | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| *Quietness of Hospital Environment* | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| *Overall Hospital Rating* | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| *Recommend the Hospital* | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| *Summary Star Rating* | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| Casemix | | | 1.570 | 1.520 | 1.503 | 1.548 | 1.606 | 1.630 | E |

**A** Reporting Operating Margin of the combined All Children's Hospital and All Children's Health System

**B** AHCH currently publishes 15 day readmission rates based on the 3M Potentially Preventable Readmissions software for several pediatric surgical procedures and conditions. As we are expecting most responses to be based on an adult-focused 30-day Medicare readmission rate, we have not provided a response to this question to avoid improper comparisons being made.

**C** The majority of national measures on complications and/or hospital-acquired conditions are applicable to adult populations. Based upon additional guidance from the Commission, the intended response for this metric is the Decubitus Ulcer rating (PSI 3) as reported to CMS. This metric is not reported nor relevant for pediatric facilities.

**D** The AHRQ quality indicators are applicable only to adults age 18 and above.

**E** Based upon additional guidance from the Commission, the intended basis for this response is MS-DRG's. As these are Medicare based weights, pediatric patients are not well-represented in the data and therefore not an accurate reflection of the acuity of pediatric patients.

F Contributions made by the All Children's Hospital Foundation to support programs.